

**LANCASHIRE COMBINED FIRE AUTHORITY  
PLANNING COMMITTEE**

Meeting to be held on 18 March 2019

**BLUE LIGHT COLLABORATION**

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**Executive Summary**

This report details the work delivered to build upon the initial work which focussed upon the drafting of an operational statement of intent and initial blueprint documents. Operational leads have progressed project related documents to define those work streams that are recommended for continuation and identified work streams that should be closed due to a lack of benefit identification.

The paper provides clarity on the operational scrutiny of the Blue Light Collaboration Programme and the operational responsibilities of the Deputy Chief Fire Officer/ Deputy Chief Constable and their respective teams.

**Recommendation**

The Planning Committee is asked to note and endorse the report.

**Background**

Following the initial conference hosted by Shared Architects Services and attended by senior operational leads from both Lancashire Fire and Rescue Service (LFRS) and Lancashire Constabulary, work continues in the format of the Blue Light Collaboration Programme.

The Deputy Chief Fire Officer, Justin Johnston and Deputy Chief Constable, Sunita Gamblin as Programme Sponsors continue to provide scrutiny of the operational work areas and subsequent reports.

The Blue Light Collaboration Programme Board meetings Co- Chaired by Area Manager Ben Norman, LFRS and Superintendent Karen Edwards, Lancashire Constabulary continue to deliver project management related control to the Programme. At the meeting held on the 30 January 2019 they received updates from respective operational work stream leads. Colleagues presented updates for each of the 32 proposals as described in earlier CFA Planning Committee papers.

The early Blue Light Collaboration Programme Board work has been further shaped and defined into 3 key project management related documents according to status and these are: Project Initiation Documents, Highlight Reports and Scoping Closure Reports.

Project Initiation Documents are 2 pages in format and define some early expectations with regards to purpose, deliverables, risks, benefits and timeframes. These documents are created following initial informal evaluations and the purpose is to provide clarity of the expectations for the project scope leading to agreed areas of focus.

Highlight Reports are short summary documents that demonstrate the low level early scope work that has been delivered. These work areas typically do not have the level of detail to justify Project Initiation Documents at this time and work remains ongoing between respective operational leads.

Scoping Closure Reports have been provided following early evaluations that conclude that there is either a case that justifies discharging the work to business as usual activities or whereby the leads conclude that there is no benefit in continuing the project due to low or no benefits being identified.

The most significant areas of work are listed below with a summary overview of the work to date and next steps:

- **Co-location of Public Order** - scoping out the initial needs for the public order site have begun and a matrix is being created. Viewings of the LFRS Training Centre have been carried out by both partners' estates departments and operational leads. Next steps are to assign a Lancashire Constabulary project manager to this work in order to define the scope and scale of the possible site sharing request.
- **Misper2 and Real Time Demand Management** - scoping out the opportunities within Real Time Demand Management and the possible extension of Missing Person Searches. A LFRS officer visited the Force Control Room to gain an understanding of any incidents LFRS should be responding to such as entrapment. LFRS may be able to increase existing incident types for the benefit of public outcomes through quicker more effective response arrangements. Various meetings have taken place between operational leads and the LFRS officer is currently drafting reports detailing any recommendations for consideration.
- **Occupational Health** – Operational leads have met to see if best practice, specialist expertise and site sharing opportunities exist. Early conversations have been open and engaging and further work is to continue to identify if benefits could be realised. Meetings are scheduled for further work to be delivered.
- **Integrated Volunteer Partnership** – Work focuses upon encouraging the integration of Police and LFRS Cadets and volunteers through joint training sessions and attendance of public events together to deliver joint working on community safety and engagement projects.
- **PCSO's as Retained/ On Call Fire Fighters and Engagement / Visibility in place** – In an effort to widen the audience that may consider becoming Retained/ On Call Firefighters, it was agreed to propose a marketing effort in Lancashire Constabulary, promoting the opportunity to the 2000 police support staff.

Highlight reports were provided detailing progress to date and work planned for the next quarter for the following areas:

- The Programme Board Drone Collaboration
- Duty Officer Communication
- Command Unit incorporating JESIP principles
- Vehicle maintenance for LFRS flexi duty cars
- Shared Asset Management

- Fuel BCP
- Rota and Resource Management
- Joint Communications Activity
- Shared Data, Risk and Analytical Reporting
- First Aid Provision
- Health and Safety
- LFRS relocation of Service HQ to Hutton
- Fire Crime Scene Investigation

After early initial evaluations the evidence captured by the operational leads demonstrated that there were no benefits to the people of Lancashire, LFRS or Lancashire Constabulary for the below projects. Therefore closure reports were reviewed and accepted by the strategic leads for the following:

- Joint GDPR Working
- Procurement
- Accounting and Reporting Practices
- HR Support Services
- Leadership Development
- Recruitment and Selection
- Driver Training
- Wellbeing
- Shared Learning Opportunities
- Shared Research and Development

### **Business Risk**

Due to the change of legislation and expectations of the HMICFRS inspectorate arrangements LFRS is required to provide greater clarity on the evidence captured as a part of ongoing and future collaboration opportunities.

### **Sustainability or Environmental Impact**

None identified at this scope phase.

### **Equality and Diversity Implications**

None identified at this scope phase.

### **HR Implications**

Recruitment completed of a joint Programme Administrator for an initial period of 12 months. Lancashire Constabulary is the employer and LFRS will fund 50% of the post during 2018/19.

### **Financial Implications**

Interim costs such as staff training and programme management will be met from existing budgets on an equal share basis.

**Local Government (Access to Information) Act 1985**  
**List of Background Papers**

Paper	Date	Contact Justin Johnston Tel. 01772 866801
Reason for inclusion in Part II, if appropriate: N/A		